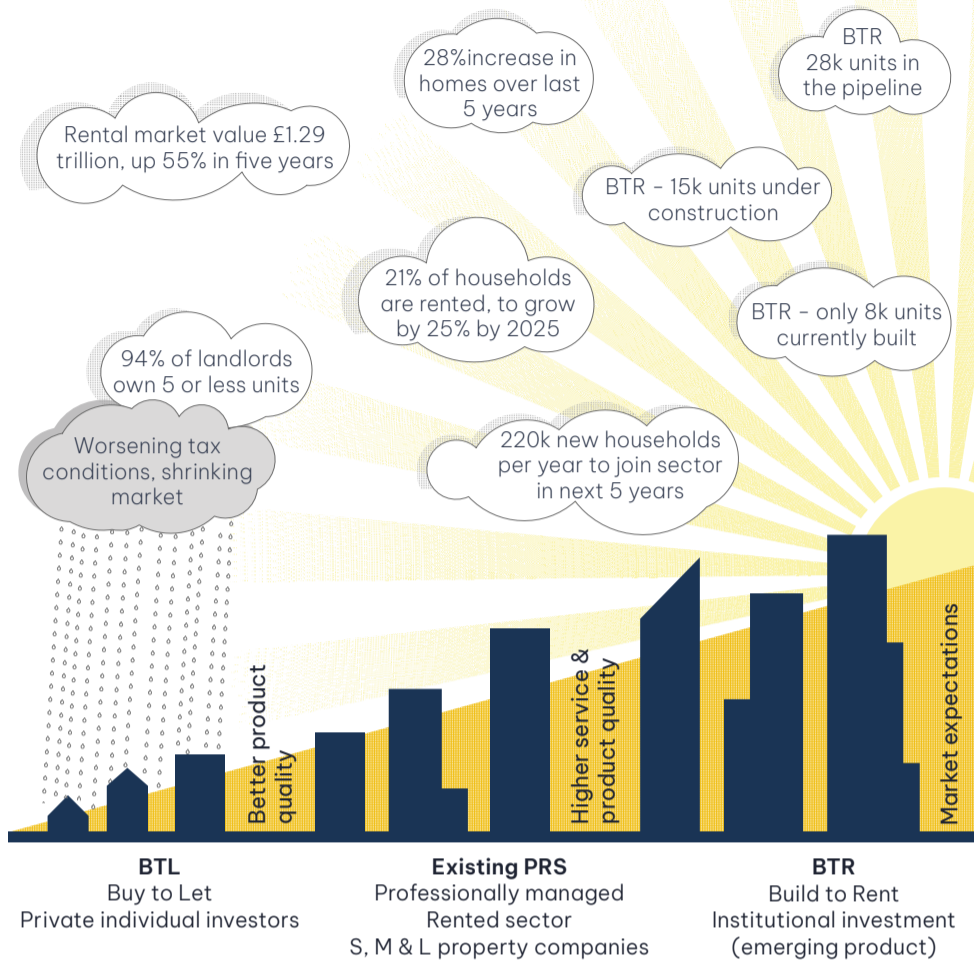


Build to Rent (BTR) sector Explained

PRS market profile



Defining differences

1 Revenue

PRS = Rented model, sometimes with service revenue, with option to sell.

BTR = Is a long income model, revenue derived from rent & service.

2 Design

PRS = Is an adapted for sale product with some additional features.

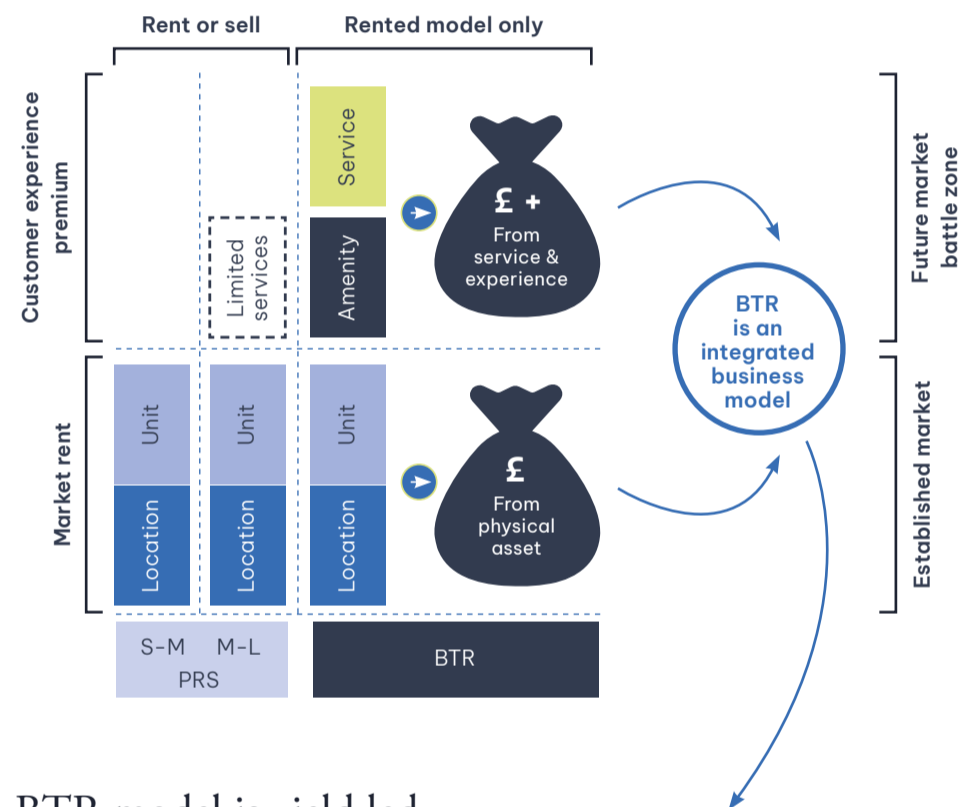
BTR = Is a bespoke design based on an integrated BTR business model.

3 Occupier experience

PRS = Supply market bias, transaction culture, occupants are tenants.

BTR = Demand market bias, relationship culture, occupants are customers.

Revenue model



BTR: New or existing PRS product?

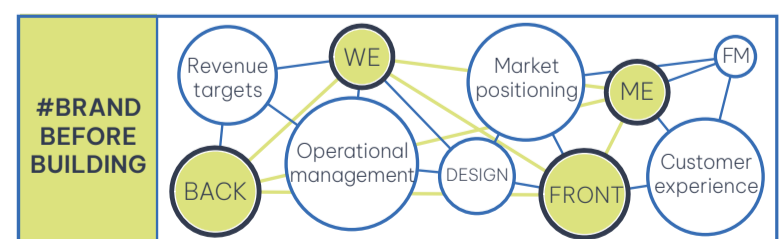
	BTL Individual or small groups of units	PRS Large groups of units or whole building	BTR Whole building
Revenue			
Number of units	1-9	10+	100+
Revenue model	Rent, with option to sell	Rent, with option to sell	Rent only
Integrated business and brand delivery	X	X	✓
Management culture			
Price point	Market driven	Market driven	Market + brand premium
Management scope include asset and tenant services	Asset	Asset & some tenant	Asset & tenant
Customer service informs design	X	Sometimes	✓
Integrated unit & asset management	X	X	✓
Design			
Fit out specification set at 'For sale' product standard	✓	✓	Higher quality than for sale product fit out specification X
Design	Adapted sales product	Adapted sales product	Bespoke design product
Portfolio standardised fit-out & specification	X	X	✓
Onsite amenities included	X	Sometimes	✓
Design for optimisation of operational model	X	X	✓
Occupier experience			
Forming community is a business objective	X	X	✓
Entire building as 'home'	X	X	✓
Create & maintain relationships	X	X	Brand loyalty is a key objective ✓
Integrated brand, building & business model	X	X	✓

BTR model is yield led



'Brand architecture' - me, we, front, back

Brand architecture is the customer's experience of the business model. The brand helps to define & communicate business objectives, it qualifies & guides business, design, delivery & operating decisions.



- ME** = Quality of private accommodation
- WE** = Shared areas, communal spaces & community
- FRONT** = Consumer experience & service levels
- BACK** = Administration, back of house & operational efficiency